GENERAL FUND SUMMARY MONITORING PO	DSITION AS AT	SEPTEMBER	2009									APPENDIX A
		2009/10			2010/11			2011/12+		Total Prog	ramme 2009/10	- 2015/16
	Agreed	Forecast	Variance	Agreed	Forecast	Variance	Agreed	Forecast	Variance	Total Agreed	Total	Total
	Budget	2009/10	2009/10	Budget	2010/11	2010/11	Budget	2011/12+	2011/12+	Budget	Forecast	Variance
	2009/10			2010/11			2011/12+			remaining at		
DEPARTMENT	0000	0000	0000.	0000	0000	0000.	0000	0000	0000	01/04/2009	0000	0000
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Children's Services	38,049	35,010	(3,039)	14,755	25,513	10,758	13,985	13,867	(118)	66,789	74,390	7,601
Southwark Schools for the Future	25,595	25,596	(3,039)	57,108	57,108	10,756	121,350	133,559	12,209	204,053	216,263	12,210
Southwark Schools for the Future - Contingency	23,393	23,390	0	0	0	0	17,181	17,181	12,209	17,181	17,181	12,210
Deputy Chief Executives	11,887	11,714	(173)	1,900	1,900	0	0	17,101	0	13,787	13,614	(173)
Environment and Housing	34,665	37,078	2,413	25,513	25,367	(146)	0	1,656	1,656	60,178	64,101	3,923
Health & Social Care	34,665	1,447	(2,334)	25,513	25,367	3,189	0	2,150	2,150	5,781	8.786	3,923
Housing General Fund	7,565	6,128	(2,334)	8.237	9,006	769	0	2,130	2,130	15,802	15.801	3,005
Regeneration & Neighbourhoods	26,430	24,697	(1,437)	11,615	9,006		0	350	350	38,045	34,666	(1)
	20,430	24,097	(1,733)	11,015	9,019	(1,990)	0	350	350	30,045	34,000	(3,379)
TOTAL	147,972	141,670	(6,302)	121,128	133,702	12,574	152,516	169,430	16,914	421,616	444,802	23,186
TOTAL	147,372	141,070	(0,302)	121,120	155,702	12,574	152,510	109,430	10,914	421,010	444,002	23,100
FINANCED BY:												
Corporate Resource Pool	70,505	70,048	(457)	49,137	53,331	4,194	21,139	23,536	2,397	140,781	146,915	6,134
Supported Borrowing	0	0	0	0	0	-	0	2,298	2,298	0		2,298
Reserves & Revenue	6,231	2,221	(4.010)	1,391	391	(1,000)	0	2,290	2,298	7,622	2,298	(5,010)
Capital Grants	62,637	61,721	(916)	69,213	79,923	10,710	130,099	143,546	16,547	261,949	285,190	23,241
Section 106 Funds	4,563	4,940	377	1,387	1,905		0	650	650	5,950	7,495	1,545
External Contributions	4,036	3,191	(845)	0	400	400	1,278	1,298	20	5,314	4,889	(425)
TOTAL RESOURCES	147,972	142,121	(5,851)	121,128	135,950	14,822	152,516	171,328	21,912	421,616	449,399	27,783
Forecast variation (under)/over	0	(451)	(451)	0	(2.248)	(2.248)	0	(1,898)	(4,998)	0	(4,597)	(4,597)
Cumulative position	0	(401)	(401)	0	(2,248)	(2,240)	0	(1,898) (4,597)	(4,998)	0	(4,597)	(4,597)
					(2,099)	(2,099)	0	(4,397)				

HOUSING INVESTMENT PROGRAMME SUI		G POSITION									/	APPENDI
DEPARTMENT	Agreed Budget 2009/10	2009/10 Forecast 2009/10	2010/11 Forecast 2010/11	2011/12 Forecast 2011/12	2012/13 Forecast 2012/13	2013/14 Forecast 2013/14	2014/15 Forecast 2014/15	2015/16	Total Forecast Spend	Total Agreed Budget remaining at 01/04/2009		Total Vari
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Decent homes and associated works	139,376	48,114	62,661	88,703	64,826	55,426	54,000	54,000		139,376	, -	28
Landlord obligations	28,447	17,781	24,718	6,138	7,200	7,200	7,200	7,200		28,447	77,437	4
Regeneration schemes	28,736	15,022	2,211	744	0	0	0	0	17,977	-,	17,977	(10
Other	9,104	5,251	4,575	4,037	3,788	3,788	3,800	3,800	29,039	9,104	29,039	1
Aylesbury Acquisition Programme	14,917	854	5,000	10,450	0	0	0	0	16,304	14,917	16,304	
Heygate Acquisition Programme	13,734	4,012	4,600	2,585	0	0	0	0	11,197	13,734	11,197	(2
New Deal for Communities	5,979	3,112	5,040	4,638	0	0	0	0	12,790	5,979	12,790	
TOTAL	240,293	94,146	108,805	117,295	75,813	66,413	65,000	65,000	592,474	240,293	592,474	35
FINANCED BY:												
Corporate Resource Pool	80,081	31,524	20,288	29,524	33,175	22,140	8,597	8,597	153,846	80,081	153,846	
Supported Borrowing	25,052	12,526	12,526	0	0	0	0	0	25,052	25,052	25,052	
Reserves & Revenue	63,231	6,427	29,581	45,350	5,435	6,897	18,803	18,803	131,294	63,231	131,294	(
Capital Grants	11,339	4,176	6,127	5,333	0	0	0	0	15,637	11,339		
Section 106 Funds	196	126	0	0	0	0	0	0	126		-	
Major Repairs Allowance	58,713	37,106	37,040	37,088	37,203	37,377	37,600	37,600		58,713		20
External Contributions	1,681	2,262	3,244	0	0	0	0	0	5,505	1,681	5,505	
TOTAL RESOURCES	240,293	94,146	108,805	117,295	75,813	66,413	65,000	65,000	592,474	240,293	592,474	3
Forecast variation (under)/over	0	0	0	0	0	0	0	0	0	0	0	
Cumulative position	0	0	0	0	0	0	0	0				

List	of new capital bids		APPENDIX C
No.	Capital Bid	Bid Details	Bid totals £000's
	Contractual Commitments and Deper	ndencies	
1	Old Kent Road Waste Facility - Phase 2	Development of the Old Kent Road Resource Park – the location of the proposed waste management facilities required for delivery of the Council's Integrated Waste Management Solutions Contract. At the time of the PFI waste contract signing in February 2008, a number of unknown costs were omitted from the contract to ensure the Council did not pay significant amounts for works that may not have ultimately been required. Issues still remaining to be resolved include architectural enhancements, and s106 costs. The bid represents the current best estimates of these likely costs, together with the additional expenditure identified for the unavoidable gas pipe diversion on the Old Kent Road site.	5,428
2	Pynners Dilapidation	The Council occupies Pynners Sports Ground via a lease agreement which expires in Spring 2010. The lease specifies that the Council must repair and maintain all aspects of the site. The site has over the years fallen into disrepair. In 2005, we were served with a Repairs Notice by our Landlords, The Dulwich Estate. Although other items of disrepair were listed, the principle issue is the dilapidated pavilion. The work needs to be commissioned urgently to avoid further action by the landlord.	600
3	llderton Road Travellers Site (Health and Safety Work)	In 2007 Health & Safety works were identified as being required to the railway embankment at the Ilderton Roared travellers' site. Initially this was deemed to be revenue work, however due to the extent of works required - determined by a quantity surveyor, and cost, the works are capital. The issues on how the bank was made unstable, does not take away the potential of subsidence - made worse by the height of the soil/trees etc. This presents health & safety concerns for certain plots. The works comprise the clearance of soil/fencing/piers/traveller temporary fixtures etc to allow for the establishment of preconstructed L shape retaining blocks to form a consistent, safe and secure retaining boundary/retaining wall adjacent to a railway embankment. This would protect the site from any future land slippage and resolve current health & safety issues.	300
4	Cemeteries Works (Health and Safety)	To undertake remedial works to remove waste material from the cemeteries, subject to approval from the Environment Agency. This material presents health and safety related issues and there is a risk that material could compromise railway land. The Council has undertaken a full assessment of the quality of the material on site and is developing a scheme to reduce the risk posed by the material in situ. This scheme has been developed in full consultation with the Environment Agency and LBS Development Control. The Council will seek to recover some of the costs from National Rail and insurance. This bid also includes £250k for mercury abatement works to cremators.	4.200
5	New Nunhead Community Centre (Self Funding)	Centre was closed in 2007 due to health and safety concerns, new site potentially Early Years Centre adaptation. This proposal is to develop a smaller fit for purpose facility on an adjoining but more practical site. The cost to develop the facility is estimated at £600k. This would allow for the disposal of the existing centre for redevelopment for housing subject to planning producing a potential capital receipt of approx £500 - £700k. The site for the proposed new facility is on the Nunhead Early Years Centre site which is surplus to requirements and due to be sold. The development of this new facility will meet policy objectives and thus allowing the remainder of the Nunhead Early Years Site to be development for housing producing a capital receipt as well as the site of the existing centre.	600
6	Housing Investment Fire Safety Work	There have been immediate investment requirements on the housing investment programme in response to the Lakanal fire which were not budgeted for and without additional funding would have a direct impact on the investment programme and specifically the delivery of Decent Homes. In 2009/10 an £4m of resources has been identified from the corporate capital programme to reflect the bringing forward of planned essential fire safety enforcement works across the borough. A further bid of 3 x £5mil will also be required to fund strategic safety works across the housing stock over the next 3 years.	19,000

_ist	of new capital bids		APPENDIX C
۱o.	Capital Bid	Bid Details	Bid totals £000's
7	Rotherhithe Primary (BSF Contingency)	This proposal is for additional capital funding to support the construction of a new building for Rotherhithe primary school to be co-located with the new Rotherhithe Academy on the primary school site. It would continue as a community primary school and the capital costs would therefore fall to the Council. There is provision of £100k in the primary capital programme 2009/11 (PCP) for initial fees, with a provisional allocation of £4 million in the Council's PCP for 2011/13. However, initial feasibility work shows that cost of the primary element is some £10m, which would require further funding of £6 million to secure this project.	6,000
8	New Primary School Places (DCSF Grant)	Grant funding of £12m has recently been notified in response to our application for funding to support the provision of additional permanent primary places by 2011. It is proposed to allocate £5m to fund a permanent extension to Lyndhurst community primary school to provide 105 new places. A block sum of £2m is proposed to deal with the provision of bulge classes in permanent accommodation, enabling schools to take 30 more children in each seven year cycle by reconfiguring existing teaching spaces. The balance, £5m, would be allocated to schemes to provide further permanent additional places.	12,063
ç	SELCHP / MUSCO	The proposed SELCHP project will deliver heat to 5 council estates in the north of the Borough, in the first instance. This bid represents the estimated costs to the council in obtaining the necessary legal, technical and procurement streams to be able to negotiate the variation to the PFI agreement to ensure the best deal for the Council.	1,000
10	Voluntary Sector Strategy	At its 19th May 2009 meeting Executive agreed comprehensive new asset management arrangements for the Council's VCS estate. By centralising the portfolio and taking a holistic approach to its management the new strategy establishes the scope to improve the economic and social return from the estate in a way that can be delivered affordably by maximising rent/lease income, addressing sustainable issues, deploying resources efficiently to deal with urgent repair work and rationalisation of the disposals programme.	1,300
11	CPZ Implementation	The management of parking through the strategic development of controlled parking zones (CPZs) is a critical service that ensures that best use is made of the limited resource of onstreet parking supply. Southwark resident's have over 60,000 cars between them and another 37,000 cars are driven to work in the borough. As these figures continue to rise, so does the demand for parking space. This proposal is being made to secure funding over a two year period to consult upon and, where supported, further develop the council CPZs. This has a direct benefit in improving our residents lives by prioritising space in accordance with an established parking hierarchy, particularly assisting those with reduced mobility, the delivery of services and goods, supporting economic development by encouraging turnover of space and removing all-day commuter parking. Other benefits include reduced congestion, improved road safety, improved air quality and encouraging other walking, cycling and transport instead of the car.	256
12	Kingswood House Health and Safety Work	Kingswood House operates as a community venue and a hiring facility for weddings, funerals, training and other events, as well as housing resident organisations. The financial viability of the house is dependent on its physical condition as a venue for hire. The bid is to fund basic internal and external works to upgrade the house, improve its efficiency and its reputation with local residents saving running costs in the long term and generate income from hiring the facility.	230
	Traveller Site Refurbishment Prog (Springtide Close)	The proposal is to seek capital funding to enable the Council to complete its Traveller site refurbishment programme. The scheme at Springtide Close represents the final phase of the Council's Traveller Site refurbishment programme which began in 2001 with funding from the CLG Gypsy and Traveller Site Refurbishment Grant. The Council has 4 permanent sites of which 2 have now been refurbished, one is in the process of refurbishment and one remains. The Council intends to make a bid to the HCA for Gypsy and Traveller site refurbishment grant in 2010, for this one remaining site at Springtide Close. If successful this would be awarded at 75% of total costs, therefore requiring 25% match funding from the Council. Total costs are estimated at £763,529. However, a successful bid will be in part dependant on 25% match funding being committed to the project.	
13	8		19

<u>ist of new capital bids</u>		
lo. Capital Bid	Bid Details	Bid totals £000's
19 Spa Road – includes one stop shop and increased capacity 14	A comprehensive refurbishment scheme to develop 19 Spa Road to a modern, flexible and sustainable standard to accommodate a range of specialist children's services, the Bermondsey One Stop Shop and the Area Housing Office in line with the Three Town Halls Strategy. Additional work space will be created to co-locate other locally based services provision and officer accommodation including the Bermondsey and Rotherhithe wardens. This scheme will contribute to emptying poor quality offices at Bradenham, removing the associated health and safety and reputational risks, creating revenue savings through property and service rationalisation and to making assets available for disposal.	7,00
Sub-Total of Contractual Commitmer	nts, Dependencies and High Priority bids	58,16
Other Bids Received		
15 IT Investment	A ten year programme to replace and refresh the councils IT infrastructure.	10,00
Cleaner Greener Safer 16	In February 2007 the executive decided to make a ten year commitment to provide £3.25m per year to address a range of community based projects around community improvements and safeguards. This bid refreshes this programme to a new ten year commitment and therefore represents a refresh of the first three years.	9,75
Highways non principal roads	In February 2007 the executive decided to make a ten year commitment to provide £5m per year to address a programme of works seeking to improve the councils non principle road systems. This bid refreshes this programme to a new ten year commitment and therefore represents a refresh of the first three years.	15,00
Operational Estate Compliance works	The council currently carries an increasingly, high level of risk relating to statutory compliance. Corporate Facilities Management are currently undertaking a comprehensive programme of audit and compliance works across the 214 operational buildings. The results of compliance audits in conjunction with the condition surveys are defining clear programmes of remedial works. These works need to be addressed to avoid the council being in clear breach of statutory legislation and with the risk of failing in its duty of care to its staff, partners and customers. Full or partial closure of buildings is likely to be the only option if the council is unable to undertake required work. Key areas of concern are; Fire safety; Water safety; Gas Safety; Electrical Safety and Asbestos.	3,00
Dilapidation Works	Leased office premises are to be given up as part of the Modernisation programme with most staff moving to 160 Tooley Street. Premises concerned are Coburg House, Newington Causeway SE1, Chatelaine House, Walworth Road SE17 and 1 London Bridge SE1. Cont	1,5
Cemeteries Extensions	This proposal is for an 'invest to save' proposal to create new burial space at Camberwell New Cemetery (Honor Oak). Burial space in Southwark is at an all time low but the demand for space continues. Whilst there is no statutory duty on a Local Authority to provide burial space there is a strong desire and increasing demand for burials and moving to a cremation only service would have unacceptable reputation issues. In addition it will enable the cemeteries to remain viable for next 50 years through income generation. The draft business case shows payback in 6 to 7 yrs.	1,5
Libraries Technology (Invest to Save)	Funds required for the upgrading and modernisation of the computer networks and facilities of all of Southwark's libraries. It includes self service kiosks for booking resources and printing, new radio frequency identification (RFID) technology, self service equipment for the issue and discharge of library stock, automated payment facilities and return units, book and CD tags, security devices and handheld inventory readers. The bid is to modernise all libraries with RFID and self service to improve our offer to customers and achieve savings. This new way of working has recently been enabled at the refurbished John Harvard Library. We need this funding to bring the rest of service up to a similar standard.	6
Refresh the Peoples Network in all Libraries 22	The Libraries network (The People's Network) is outdated and service provision is being interrupted. This investment will update the network to a standardised public access solution. The proposed network solution is a Citrix solution, in line with corporate objectives which would be designed and built by Serco. The end solution could be used in other Council sites requiring public access kiosks – e.g. Education Services.	2

List	of new capital bids		APPENDIX C
No.	Capital Bid	Bid Details	Bid totals £000's
23	CCTV Replacement and Refurbishment	The Council has 160 fixed and redeployable cameras connected to 2 CCTV monitoring suites used for reducing crime and anti-social behaviour and by Public Realm for parking enforcement. There are an estimated further 300 stand-alone cameras on housing estates. Installing new fixed cameras is expensive (£25k per camera) and it is difficult and expensive to move to deal with changing patterns of crime and anti-social behaviour. This proposal is to upgrade the Southwark CCTV technical infrastructure to provide a 21st century cost effective CCTV network to make Southwark safer, and to support housing and public realm management. It will create a backbone of borough fibre to reduce escalating BT/NTL telephone line rental costs and install radio nodes for cheaper and quicker redeployable cameras.	1,050
24	South Dock Marina Improvements	The marina has been in existence since 1989 and during this time a "live aboard" community has developed. With this intense occupation has come additional wear and tear on the facilities in general. With the formulation of residential status, the Council is obliged to take action in respect of the environment which in some instances has become dangerous for visitors and residents alike. Some of the key repair concerns are: the dam and sluices and lock gates need to be overhauled to avoid the possibility of water levels dropping causing damage to boats and wildlife, the replacement of a floating toilet block which is not fit for purpose, the overhaul of Greenland Pier at a cost of £150k.	770
25	Additional Primary School Places	The proposals are for increasing the number of primary school places in the south of the borough. This would include - increasing the size of Lyndhurst school, providing one additional form of entry in the short term by adding portable classrooms at Bellenden school; providing an additional form of entry in the longer term by either rebuilding Bellenden school. The proposals stem from a review of the projections for places required in the south of the borough, which forecast that, at the greatest pressure, there will be a shortage of 1.5 FE of Reception places from September 2010, rising to a shortfall of 4.5 FE from September 2013. The strategy being proposed to deal with this pressure for places is to provide places incrementally. But planning and feasibility work needs to start now to achieve the longer term permanent changes.	16,000
26	Seven Islands Leisure	Since the Canada Water regeneration project will not deliver a new leisure facility to replace Seven Islands leisure centre for at least another 5 years there is the option to refurbish the existing centre. The proposal is to keep the centre in good working and safe order during that period of time. Seven Islands is reaching the end of its serviceable life and is becoming increasingly dilapidated and in severe need of investment, if it is to be expected to continue to deliver the service safely for at least the next five years. Seven islands has had to close due to maintenance issues several times in the last few years and these closures are becoming more frequent and therefore more costly to the Council. The funds are therefore requested to maintain it as a viable leisure centre for at least the next five years. PLEASE NOTE: An amount of at least £12m is required if the whole of Seven Islands Leisure Centre is to be refurbished to an adequate standard. The £7m requested will only be sufficient to refurbish the pool and gymnasium- the sports hall cannot also be refurbished at this cost.	7,000
27	Elephant and Castle Library (inc. Lifts & atrium)	In conjunction with the Walworth Town Hall scheme, this project would provide a refurbished library with the capacity for expansion. The scheme incorporates the development of an atrium and new lifts to connect the two buildings.	9,700
28	Elephant and Castle Leisure	It may be some time before the Elephant & Castle regeneration project is able to deliver a new leisure facility to replace the current Elephant and Castle Leisure Centre (ECLC). Faced with uncertain timeframes in relation to the regeneration project, ECLC is reaching the end of its serviceable life and is becoming increasingly dilapidated and in severe need of investment if it is to be expected to continue to deliver the service safely for at least the next 5+ years. ECLC has had to close due to maintenance issues several times in the last few years and these closures are becoming more frequent and therefore more costly to the Council. 4 options available: Option 1- Replace Roof (£1m), Option 2 to keep it open in the short term and comply with H&S £3m, Option 3 £8m for full refurbishment and Option 4 - Rebuilt with a pool £15m (best guesstimate).	15,000
29	Bermondsey Spa Public Realm	This proposal is to adjust the capital budget to include £1M of funding for the Public Realm in Bermondsey Spa agreed by Executive on 6th July 2004. The report was recommending the sale of Site D (which has since completed) and it was minuted that '£1m be set aside of the capital receipt for the purpose of carrying out further environmental and infrastructure improvement works in and around the Bermondsey Spa area, as agreed within the Bermondsey Spa Masterplan 2000.	998

List	of new capital bids		APPENDIX C
No.	Capital Bid	Bid Details	Bid totals £000's
30	Southwark Town Hall	A major refurbishment to bring Southwark Town Hall up to a modern and sustainable standard of office accommodation for locally based officers, and to provide improved facilities and accessibility for the democratic functions of the council.	9,000
	Walworth Town Hall	A major refurbishment to create a new civic and customer facing hub in line with the Three Town Halls strategy. This scheme, along with the Elephant Library scheme, would link the Town Hall (151 Walworth Rd) with the Newington Library (153-155 Walworth Rd) to create a civic centre at the heart of the borough incorporating a refurbished library, the Cumin museum, civic functions and a rationalised customer service offer alongside flexible office space for locally based officers.	
31			4,300
32	Other Localities Work	A five year programme to refurbish and develop locality accommodation beyond the proposals associated with the three town halls.	5,000
33	Leisure Programme Maintenance	There is a requirement to identify adequate budget provision to address remedial work across the councils ageing leisure centres. This allocation seeks to put in place a level of budget appropriate to achieve this and keep the centres in operation for next 10 years with an average allocation of £400k per year.	2,700
34	Refresh capital contingency to £5m	Current amount to refresh the capital contingency to the desired £5m balance.	2,300
	Sub Total - Other Bids		115,489
	Grand Total of Bids Received		173,657

2009/10 Capital Programme Refresh with Indicative I	New Bids			GENERAL FL	JND				<u> </u>		APPENDIX [D
						-		7	•			
	Total Budget	1	2	3	4	5	6	(8	9	10	Total
DEPARTMENT	Available as at 01/04/09 £'000	2009/10 Forecast £'000	2010/11 Forecast £'000	Forecast 2011/12 £'000	Forecast 2012/13 £'000	Forecast 2013/14 £'000	Forecast 2014/15 £'000	Forecast 2015/16 £'000	Forecast 2016/17 £'000	Forecast 2017/18 £'000	Forecast 2018/19 £'000	Forecast Spend £'000
Existing Programme (refresh underway)												
	-											
Children Services - schools	66,789	35,010	25,513	13,867								74,390
Southwark Schools for the Future Southwark Schools for the Future - Contingency	204,053 17,181	25,596	57,108	133,559	7,181	10,000						216,263 17,181
Deputy Chief Executives	13,787	11,714	1,900									13,614
Environment	60,178	32,823	27,996	10,108	8,260	8,260	8,260	8,260		400	400	103,967
Health & Community Services Housing General Fund	5,781 15,802	1,447 6,128	5,189 9,006	434 667	429	429	429	429	429	429	429	10,073 15,801
Regen & Neighbourhoods/Major Projects	38,045	26,947	11,869	350								39,166
Sub Total	421,616	139,665	138,581	158,985	15,870	18,689	8,689	8,689	429	429	429	490,455
Adjustments to current programme												
Release of BSF cont. for Rotherhithe Primary				(3,000)	(3,000)							(6,000)
Town Centre Improvement Programme		(4,500)										(4,500)
Updated current programme commitments	-	(4,500) 135,165	138,581	(3,000) 155,985	(3,000) 12,870	18,689	8,689	8,689	429	429	429	(10,500) 479,955
New Capital Bids Submitted	+											
Old Kant Baad Wasta Easilt: Phase 0]	0.000	1071	4.544							E 400
Old Kent Road Waste Facility - Phase 2 Pynners Dilapidation	1		2,000 600	1,914	1,514							5,428 600
Ilderton Road Travellers Site (Health and Safety Work)	3		300									300
Cemeteries Works (Health and Safety)	4	300	2,300	1,600								4,200
New Nunhead Community Centre (Self Funding) Housing Investment Fire Safety Work	5	4,000	600 5,000	5,000	5,000							600 19,000
Rotherhithe Primary (BSF Contingency)	7	4,000	5,000	3,000	3,000							6,000
New Primary School Places (DCSF Grant)	8		6,000	6,063								12,063
SELCHP / MUSCO Voluntary Sector Strategy	9		1,300	1,000								1,000 1,300
CPZ Implementation	11		126	130								256
Kingswood House Health and Safety Work	12		230									230
Traveller Site Refurbishment Prog (Springtide Close) 19 Spa Road – includes one stop shop and increased ca	13 a 14		191		3,500	3,500						191 7,000
19 Spa Road – Includes one stop shop and increased ca	1 14				3,300	3,300						7,000
Sub Total		4,300	18,647	18,707	13,014	3,500						58,168
TOTAL SPEND	421,616	139,465	157,228	174,692	25,884	22,189	8,689	8,689	429	429	429	538,123
FINANCED BY:												
Capital Receipts Reserve balance as at 31.3.09	+	20,473										20,473
Capital Grants Unapplied balance as at 31.3.09 Corporate Resource Pool	140,781	25,049 21,415	37,153	28,575	32,000	41,000	22,000	(2,000)	20,000	12,000	8,000	25,049 220,143
Supported Borrowing				2,298				(1000)		,		2,298
Reserves & Revenue	7,622	2,221	391	144,930	429	429	400	429	429	429	429	2,612 289,577
Capital Grants DCSF Funding Notification 30.11.09	261,949	61,721	79,923	144,930	429	429	429	429	429	429		289,577
Section 106 Funds b/f (per years to be applied)											429	12.063
Contine 106 Funds 00 10 accurate	5,950	12,063 4,940	1,905	650								12,063 7,495
Section 106 Funds 09-10 onwards		4,940 1,210	850	788	663	770	1,170	1,170	1,045	670	675	7,495 9,010
External Contributions	5,314	4,940 1,210 3,191	850 400	788 1,298						670	675	7,495 9,010 4,889
External Contributions TOTAL RESOURCES		4,940 1,210 3,191 152,283	850 400 120,622	788 1,298 178,539	33,092	42,199	23,599	(401)	21,474	670 13,099	675 9,104	7,495 9,010 4,889 593,609
External Contributions	5,314	4,940 1,210 3,191	850 400	788 1,298						670	675	7,495 9,010 4,889
External Contributions TOTAL RESOURCES Forecast Variation (Under)/Over	5,314	4,940 1,210 3,191 152,283 (12,818)	850 400 120,622 36,606	788 1,298 178,539 (3,847)	33,092 (7,208)	42,199 (20,010)	23,599 (14,910)	<mark>(401)</mark> 9,090	21,474 (21,045)	670 13,099 (12,670)	675 9,104 (8,675)	7,495 9,010 4,889 593,609
External Contributions TOTAL RESOURCES Forecast Variation (Under)/Over	5,314 421,616	4,940 1,210 3,191 152,283 (12,818)	850 400 120,622 36,606	788 1,298 178,539 (3,847)	33,092 (7,208)	42,199 (20,010)	23,599 (14,910)	<mark>(401)</mark> 9,090	21,474 (21,045)	670 13,099 (12,670)	675 9,104 (8,675)	7,495 9,010 4,889 593,609
External Contributions TOTAL RESOURCES Forecast Variation (Under)/Over Cumulative Position Profile of bids outside the contractual/dependency/p	5,314 421,616	4,940 1,210 3,191 152,283 (12,818) (12,818)	850 400 120,622 36,606 23,788	788 1,298 178,539 (3,847) 19,942	33,092 (7,208) 12,734	42,199 (20,010) (7,276)	23,599 (14,910) (22,186)	(401) 9,090 (13,096)	21,474 (21,045) (34,141)	670 13,099 (12,670) (46,811)	675 9,104 (8,675) (55,486)	7,495 9,010 4,889 593,609 (55,486)
External Contributions TOTAL RESOURCES Forecast Variation (Under)/Over Cumulative Position	5,314 421,616	4,940 1,210 3,191 152,283 (12,818)	850 400 120,622 36,606	788 1,298 178,539 (3,847)	33,092 (7,208)	42,199 (20,010)	23,599 (14,910)	<mark>(401)</mark> 9,090	21,474 (21,045)	670 13,099 (12,670)	675 9,104 (8,675)	7,495 9,010 4,889 593,609 (55,486)
External Contributions TOTAL RESOURCES Forecast Variation (Under)/Over Cumulative Position Profile of bids outside the contractual/dependency/p IT Investment Cleaner Safer Highways non principal roads	5,314 421,616 oriority areas	4,940 1,210 3,191 152,283 (12,818) (12,818)	850 400 120,622 36,606 23,788 1,000	788 1,298 178,539 (3,847) 19,942	33,092 (7,208) 12,734	42,199 (20,010) (7,276)	23,599 (14,910) (22,186)	(401) 9,090 (13,096)	21,474 (21,045) (34,141)	670 13,099 (12,670) (46,811)	675 9,104 (8,675) (55,486)	7,495 9,010 4,889 593,609 (55,486) 10,000 9,750 15,000
External Contributions TOTAL RESOURCES Forecast Variation (Under)/Over Cumulative Position Profile of bids outside the contractual/dependency/p IT Investment Cleaner Greener Safer Highways non principal roads Operational Estate Compliance works	5,314 421,616 421,616 0riority areas 15 16 16 17 18	4,940 1,210 3,191 152,283 (12,818) (12,818)	850 400 120,622 36,606 23,788 1,000 1,000 3,000	788 1,298 178,539 (3,847) 19,942	33,092 (7,208) 12,734	42,199 (20,010) (7,276)	23,599 (14,910) (22,186)	(401) 9,090 (13,096)	21,474 (21,045) (34,141) 1,000 3,250	670 13,099 (12,670) (46,811) 1,000 3,250	675 9,104 (8,675) (55,486) 1,000 3,250	7,495 9,010 4,889 (55,486) (55,486) 10,000 9,750 15,000 3,000
External Contributions TOTAL RESOURCES Forecast Variation (Under)/Over Cumulative Position Profile of bids outside the contractual/dependency/p IT Investment Cleaner Greener Safer Highways non principal roads Operational Estate Compliance works Dilapidation Works Cemeteries Extensions	5,314 421,616 421,616 07iority areas 115 116 117 118 19 20	4,940 1,210 3,191 152,283 (12,818) (12,818)	850 400 120,622 36,606 23,788 1,000 1,000 3,000 1,500 500	788 1,298 178,539 (3,847) 19,942 1,000	33,092 (7,208) 12,734	42,199 (20,010) (7,276)	23,599 (14,910) (22,186)	(401) 9,090 (13,096)	21,474 (21,045) (34,141) 1,000 3,250	670 13,099 (12,670) (46,811) 1,000 3,250	675 9,104 (8,675) (55,486) 1,000 3,250	7,495 9,010 4,889 (55,486) (55,486) 10,000 9,750 15,000 1,500 1,500 1,500
External Contributions TOTAL RESOURCES Forecast Variation (Under)/Over Cumulative Position Profile of bids outside the contractual/dependency/p IT Investment Cleaner Greener Safer Highways non principal roads Operational Estate Compliance works Dilapidation Works Cemeteries Extensions Libraries Technology (Invest to Save)	5,314 421,616 421,616 5 5 5 7 15 16 16 17 17 18 19 20 21	4,940 1,210 3,191 152,283 (12,818) (12,818)	850 400 120,622 36,606 23,788 1,000 1,000 3,000 1,500 500 400	788 1,298 178,539 (<u>3,847)</u> 19,942 1,000 1,000 241	33,092 (7,208) 12,734	42,199 (20,010) (7,276)	23,599 (14,910) (22,186)	(401) 9,090 (13,096)	21,474 (21,045) (34,141) 1,000 3,250	670 13,099 (12,670) (46,811) 1,000 3,250	675 9,104 (8,675) (55,486) 1,000 3,250	7,495 9,010 4,889 593,609 (55,486) 10,000 9,750 15,000 3,000 1,500 1,500 641
External Contributions TOTAL RESOURCES Forecast Variation (Under)/Over Cumulative Position Profile of bids outside the contractual/dependency/p IT Investment Cleaner Greener Safer Highways non principal roads Operational Estate Compliance works Dilapidation Works Commeteries Extensions Libraries Technology (Invest to Save) Refresh the Poolpes Network in all Libraries	5,314 421,616 421,616 10 10 15 16 17 18 19 20 20 21 22	4,940 1,210 3,191 152,283 (12,818) (12,818)	850 400 120,622 36,606 23,788 1,000 1,000 3,000 1,500 500 400 140	788 1,298 178,539 (3,847) 19,942 1,000 1,000 2,41 140	33,092 (7,208) 12,734 1,000	42,199 (20,010) (7,276) 1,000	23,599 (14,910) (22,186) 1,000	(401) 9,090 (13,096)	21,474 (21,045) (34,141) 1,000 3,250	670 13,099 (12,670) (46,811) 1,000 3,250	675 9,104 (8,675) (55,486) 1,000 3,250	7,495 9,010 4,889 593,609 (55,486) 10,000 9,750 15,000 15,000 1,500 641 280
External Contributions TOTAL RESOURCES Forecast Variation (Under)/Over Cumulative Position Profile of bids outside the contractual/dependency/p IT Investment Cleaner Greener Safer Highways non principal roads Operational Estate Compliance works Dilapidation Works Cemeteries Extensions Libraries Technology (Invest to Save)	5,314 421,616 421,616 5 5 5 7 15 16 16 17 17 18 19 20 21	4,940 1,210 3,191 152,283 (12,818) (12,818)	850 400 120,622 36,606 23,788 1,000 1,000 3,000 1,500 500 400	788 1,298 178,539 (<u>3,847)</u> 19,942 1,000 1,000 241	33,092 (7,208) 12,734	42,199 (20,010) (7,276)	23,599 (14,910) (22,186)	(401) 9,090 (13,096)	21,474 (21,045) (34,141) 1,000 3,250	670 13,099 (12,670) (46,811) 1,000 3,250	675 9,104 (8,675) (55,486) 1,000 3,250	7,495 9,010 4,889 593,609 (55,486) 10,000 9,750 15,000 15,000 1,500 641 280
External Contributions TOTAL RESOURCES Forecast Variation (Under)/Over Cumulative Position Profile of bids outside the contractual/dependency/p IT Investment Cleaner Greener Safer Highways non principal roads Operational Estate Compliance works Dilapidation Works Cometeries Extensions Libraries Technology (Invest to Save) Refresh the Peoples Network in all Libraries CCTV Replacement and Refurbishment South Dock Marina Improvements Additional Primary School Places	5,314 421,616 421,616 7riority areas 15 16 17 17 18 19 20 21 21 22 23 24 23 24	4,940 1,210 3,191 152,283 (12,818) (12,818)	850 400 120.622 36.606 23.788 1,000 1,000 3,000 1,500 500 00 400 140 220	788 1,298 176,539 (3,847) 19,942 1,000 1,000 2,41 1400 2,40 2,40 2,40 2,40 2,40 2,40 3,70 3,70 3,985	33,092 (7,208) 12,734 1,000 1,000 250 5,365	42,199 (20,010) (7,276) 1,000	23,599 (14,910) (22,186) 1,000	(401) 9,090 (13,096)	21,474 (21,045) (34,141) 1,000 3,250	670 13,099 (12,670) (46,811) 1,000 3,250	675 9,104 (8,675) (55,486) 1,000 3,250	7,495 9,010 4,889 593,609 (55,486) 10,000 9,755 400 1,500 1,
External Contributions TOTAL RESOURCES Forecast Variation (Under)/Over Cumulative Position Profile of bids outside the contractual/dependency/p IT Investment Cleaner Greener Safer Highways non principal roads Operational Estate Compliance works Dilapidation Works Cemeteries Extensions Libraries Technology (Invest to Save) Refresh the Peoples Network in all Libraries CCTV Replacement and Refurbishment South Dock Marina Improvements Additional Primary School Places Seven Slands Leisure	5,314 421,616 421,616 5,017 15 16 16 17 17 18 19 20 21 22 23 3 22 23 3 22 4 25 26	4,940 1,210 3,191 152,283 (12,818) (12,818)	850 400 120.622 36.606 23.788 1,000 1,000 3,000 1,500 500 00 400 140 220	788 1,298 178,539 (3,847) 19,942 1,000 1,000 1,000 241 140 250 370	33,092 (7,208) 12,734 1,000 1,000 2550 5,365 3,550	42,199 (20.010) (7,276) 1,000 250 6,700	23,599 (14,910) (22,186) 1,000	(401) 9,090 (13,096) 1,000	21,474 (21,045) (34,141) 1,000 3,250	670 13,099 (12,670) (46,811) 1,000 3,250	675 9,104 (8,675) (55,486) 1,000 3,250	7,495 9,010 9,010 593,609 (55,486) (55,486) 10,000 9,750 15,000 1,500 1,500 1,500 1,500 1,500 1,050 7,700 16,000 7,700
External Contributions TOTAL RESOURCES Forecast Variation (Under)/Over Cumulative Position Profile of bids outside the contractual/dependency/p IT Investment Cleaner Greener Safer Highways non principal roads Operational Estate Compliance works Dilapidation Works Cemeteries Extensions Libraries Technology (Invest to Save) Refresh the Poojles Network in all Libraries CCTV Replacement and Refurbishment South Dock Marina Improvements Additional Primary School Places Seven Islands Leisure Elephant and Castle Library (inc. Lifts & atrium)	5,314 421,616 421,616 421,616 10 10 10 11 10 10 10 10 10 10 10 10 10	4,940 1,210 3,191 152,283 (12,818) (12,818)	850 400 120.622 36.606 23.788 1,000 1,000 3,000 1,500 500 00 400 140 220	788 1,298 176,539 (3,847) 19,942 1,000 1,000 2,41 1400 2,40 2,40 2,40 2,40 2,40 2,40 3,70 3,70 3,985	33,092 (7,208) 12,734 1,000 1,000 2250 5,365 3,500 5,005	42,199 (20,010) (7,276) 1,000 250 6,700 4,700	23,599 (14,910) (22,186) 1,000	(401) 9,090 (13,096) 1,000	21,474 (21,045) (34,141) 1,000 3,250	670 13,099 (12,670) (46,811) 1,000 3,250	675 9,104 (8,675) (55,486) 1,000 3,250	7,495 9,010 4,889 593,609 (55,486) 10,000 9,750 15,000 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 7,777 16,000 7,700 9,700 9,700
External Contributions TOTAL RESOURCES Forecast Variation (Under)/Over Cumulative Position Profile of bids outside the contractual/dependency/p IT Investment Cleaner Greener Safer Highways non principal roads Operational Estate Compliance works Dilapidation Works Cometeries Extensions Libraries Technology (Invest to Save) Refresh the Pooljes Network in all Libraries CCTV Replacement and Refurbishment South Dock Marrian Improvements Additional Primary School Places Seven Islands Leisure Elephant and Castle Library (Inc. Lifts & atrium) Elephant and Castle Library (Inc. Lifts & atrium) Elephant and Castle Library (Inc. Lifts & atrium)	5,314 421,616 421,616 421,616 7007111 areas 15 16 16 17 18 19 20 20 21 20 20 21 22 23 24 4 25 26 6 6 27 28 29	4,940 1,210 3,191 152,283 (12,818) (12,818)	850 400 120.622 36.606 23.788 1,000 1,000 3,000 1,500 500 00 400 140 220	788 1,298 176,539 (3,847) 19,942 1,000 1,000 2,41 1400 2,40 2,40 2,40 2,40 2,40 2,40 3,70 3,70 3,985	33,092 (7,208) 12,734 1,000 1,000 2250 5,365 3,500 5,000 7,500 5,000	42,199 (20,010) (7,276) 1,000 250 6,700 4,700 7,500 4,700 7,500	23,599 (14,910) (22,186) 1,000	(401) 9,090 (13,096) 1,000	21,474 (21,045) (34,141) 1,000 3,250	670 13,099 (12,670) (46,811) 1,000 3,250	675 9,104 (8,675) (55,486) 1,000 3,250	7,495 9,010 4,889 (55,486) (55
External Contributions TOTAL RESOURCES Forecast Variation (Under)/Over Cumulative Position Profile of bids outside the contractual/dependency/p IT Investment Cleaner Greener Safer Highways non principal roads Operational Estate Compliance works Dilapidation Works Cemeteries Extensions Libraries Technology (Invest to Save) Refresh the Peoples Network in all Libraries CCTV Replacement and Returbishment South Dock Marina Improvements Additional Primary School Places Seven Islands Leisure Elephant and Castle Library (inc. Lifts & atrium) Elephant and Castle Leisure Bermondsey Spa Public Realm Southwark Town Hall	5,314 421,616 421,616 421,616 7007119 areas 15 16 17 17 18 19 20 21 21 22 23 24 24 25 26 27 22 28 29 29 30	4,940 1,210 3,191 152,283 (12,818) (12,818)	850 400 120.622 36.606 23.788 1,000 1,000 3,000 1,500 500 00 400 140 220	788 1,298 176,539 (3,847) 19,942 1,000 1,000 2,41 1400 2,40 2,40 2,40 2,40 2,40 2,40 3,70 3,70 3,985	33,092 (7,208) 12,734 12,734 1,000 1,000 5,000 5,385 3,500 5,500 5,500 5,500 5,500 5,500	42,199 (20,010) (7,276) 1,000 250 6,700 4,700 7,500 4,88 4,500	23,599 (14,910) (22,186) 1,000	(401) 9,090 (13,096) 1,000	21,474 (21,045) (34,141) 1,000 3,250	670 13,099 (12,670) (46,811) 1,000 3,250	675 9,104 (8,675) (55,486) 1,000 3,250	7,495 9,010 593,609 593,609 10,000 9,750 15,000 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 7,700 1,500 9,7000 9,7000 9,7000 9,7000 9,
External Contributions TOTAL RESOURCES Forecast Variation (Under)/Over Cumulative Position Profile of bids outside the contractual/dependency/p IT Investment Cleaner Greener Safer Highways non principal roads Operational Estate Compliance works Dilapidation Works Cemeteries Extensions Libraries Technology (Invest to Save) Refresh the Peoples Network in all Libraries CCTV Replacement and Refurbishment South Dock Marina Improvements Additional Primary School Places Seven Slands Leisure Elephant and Castle Leibrary Bermondsey Spa Public Realm Southwark Town Hall Walworth Town Hall	5,314 421,616 421,616 10 10 10 10 10 10 10 10 10 10 10 10 10	4,940 1,210 3,191 152,283 (12,818) (12,818)	850 400 120.622 36.606 23.788 1,000 1,000 3,000 1,500 500 00 400 140 220	788 1,298 176,539 (3,847) 19,942 1,000 1,000 2,41 1400 2,40 2,40 2,40 2,40 2,40 2,40 3,70 3,70 3,985	33,092 (7,208) 12,734 1,000 1,000 2250 5,365 3,500 5,000 7,500 5,000	42,199 (20,010) (7,276) 1,000 250 6,700 4,700 4,700 4,700 4,800 2,300	23,599 (14,910) (22,186) 1,000 1,000 2,550	(401) 9,090 (13,096) 1,000	21,474 (21,045) (34,141) 1,000 3,250	670 13,099 (12,670) (46,811) 1,000 3,250	675 9,104 (8,675) (55,486) 1,000 3,250	7,495 9,010 9,010 593,609 (55,486) 10,000 9,750 15,000 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,600 1,050
External Contributions TOTAL RESOURCES Forecast Variation (Under)/Over Cumulative Position Profile of bids outside the contractual/dependency/p IT Investment Cleaner Greener Safer Highways non principal roads Operational Estate Compliance works Dilapidation Works Cemeteries Extensions Libraries Technology (Invest to Save) Refresh the Peoples Network in all Libraries CCTV Replacement and Refurbishment South Dock Marina Improvements Additional Primary School Places Seven Islands Leisure Elephant and Castle Library (Inc. Lifts & atrium) Elephant and Castle Librare Bermondsey Spa Public Realm Southwark Town Hall Walworth Town Hall Other Localities Work Leisure Programme Maintenance	5,314 421,616 421,616 421,616 15 16 16 17 17 18 19 20 21 22 23 3 24 25 26 27 28 29 30 0 31 32 33 3	4,940 1,210 3,191 152,283 (12,818) (12,818) 1,000	850 400 120.622 36.606 23.788 1,000 1,000 3,000 1,500 500 00 400 140 220	788 1,298 176,539 (3,847) 19,942 1,000 1,000 2,41 1400 2,40 2,40 2,40 2,40 2,40 2,40 3,70 3,70 3,985	33,092 (7,208) 12,734 12,734 1,000 1,000 5,000 5,385 3,500 5,500 5,500 5,500 5,500 5,500	42,199 (20,010) (7,276) 1,000 250 6,700 4,700 7,500 4,88 4,500	23,599 (14,910) (22,186) 1,000	(401) 9,090 (13,096) 1,000	21,474 (21,045) (34,141) 1,000 3,250	670 13,099 (12,670) (46,811) 1,000 3,250	675 9,104 (8,675) (55,486) 1,000 3,250	7,495 9,010 9,010 593,609 10,000 9,750 15,000 1,500 1,
External Contributions TOTAL RESOURCES Forecast Variation (Under)/Over Cumulative Position Profile of bids outside the contractual/dependency/p IT Investment Cleaner Greener Safer Highways non principal roads Operational Estate Compliance works Dilapidation Works Cemeteries Extensions Libraries Technology (Invest to Save) Refresh the Poolpes Network in all Libraries CCTV Replacement and Refurbishment South Dock Marina Improvements Additional Priary School Places Seven Islands Leisure Elephant and Castle Library (inc. Lifts & atrium)	5,314 421,616 421,616 421,616 7 7 7 15 16 17 18 19 20 21 17 22 23 24 24 25 26 26 27 28 29 29 20 20 21 22 23 32 44 25 26 20 30 31 31 32	4,940 1,210 3,191 152,283 (12,818) (12,818) 1,000	850 400 120,622 36,606 23,788 1,000 1,000 500 400 400 400 400	788 1,298 178,539 (3,847) 19,942 1,000 1,000 241 140 250 3700 985 3,500	33,092 (7,208) 12,734 1,000 1,000 1,000 5,365 3,500 5,365 3,500 5,000 7,500 5,000 2,000	42,199 (20,010) (7,276) 1,000 2550 6,700 4,700 7,500 4,700 7,500 4,84 4,500 2,300 2,500	23,599 (14,910) (22,186) 1,000 1,000 2,550 2,550	(401) 9,090 (13.096) 1,000 1,000	21,474 (21,045) (34,141) 1,000 3,250 5,000	670 13,099 (12,670) (46,811) 1,000 3,250 5,000	675 9,104 (8,675) (55,486) 1,000 3,250 5,000	7,495 9,010 4,889 593,609 593,609 593,609 593,609 10,000 9,750 15,000 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,050 7,700 10,000 7,0000 7,0000 7,0000 7,0000 7,00000000
External Contributions TOTAL RESOURCES Forecast Variation (Under)/Over Cumulative Position Profile of bids outside the contractual/dependency/p IT Investment Cleaner Greener Saler Highways non principal roads Operational Estate Compliance works Dilapidation Works Cemeteries Extensions Libraries Technology (Invest to Save) Refresh the Peoples Network in all Libraries CCTV Replacement and Refurbishment South Dock Marina Improvements Additional Primary School Places Seven Islands Leisure Elephant and Castle Library (inc. Lifts & atrium) Elephant and Castle Library Bermondsey Spa Public Realm Southwark Town Hall Walworth Town Hall Other Localities Work Leisure Programme Maintenance	5,314 421,616 421,616 421,616 15 16 16 17 17 18 19 20 21 22 23 3 24 25 26 27 28 29 30 0 31 32 33 3	4,940 1,210 3,191 152,283 (12,818) (12,818) 1,000	850 400 120,622 36,606 23,788 1,000 1,000 3,000 500 400 400 400 400	788 1,298 178,539 (3,847) 19,942 1,000 1,000 241 140 250 3700 985 3,500	33,092 (7,208) 12,734 1,000 1,000 1,000 5,365 3,500 5,365 3,500 5,000 7,500 5,000 2,000	42,199 (20,010) (7,276) 1,000 2550 6,700 4,700 7,500 4,700 7,500 4,84 4,500 2,300 2,500	23,599 (14,910) (22,186) 1,000 1,000 2,550 2,550	(401) 9,090 (13.096) 1,000 1,000	21,474 (21,045) (34,141) 1,000 3,250 5,000	670 13,099 (12,670) (46,811) 1,000 3,250 5,000	675 9,104 (8,675) (55,486) 1,000 3,250 5,000	7,495 9,010 9,010 593,609 593,609 10,000 9,750 15,000 1,500